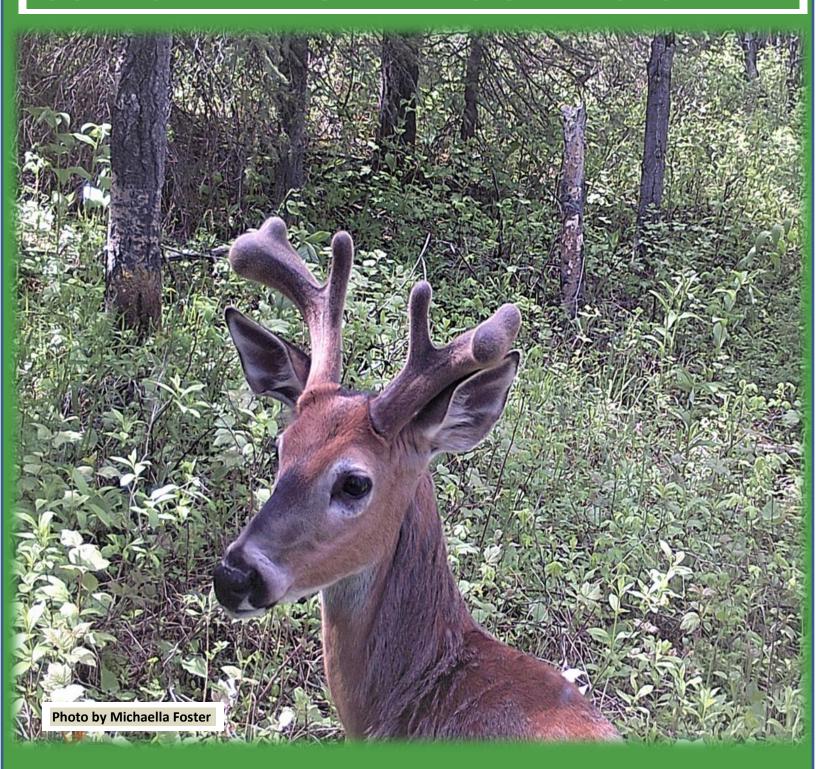
COMFOR MANAGEMENTS SERVICES LTD.



ANNUAL REPORT

November 1st, 2020 to October 31st, 2021



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Comfor Management Services Ltd.

Corporate Data

Office Location: 153 François Lake Drive

P.O. Box 788

Burns Lake, B.C. V0J 1E0 Telephone: (250) 692-7724 Email: info@blcomfor.com Website: www.blcomfor.com

Staff: Frank Varga, General Manager

Ron Harrison, RFT Area Supervisor

Colleen Piper, Executive Assistant/Accounting

Michaella Foster, GIS Analyst

Donna Brochez, Silviculture Specialist

Reg Blackwell, Road Supervisor/Equipment Operator

Auditors: Edmison Mehr, Chartered Accountants Smithers

Bank: Royal Bank of Canada, Burns Lake Branch

Board of Directors:

Crystal Fisher, President (Member of the Public at Large)
Paul Davidson, Vice President (Member of the Public at Large)
Johnny Janzen, Secretary (Member of the Public at Large)
Tara William, Director (Wet'suwet'en First Nation)

Jeff Brown, Director (Office of the Wet'suwet'en Hereditary Chiefs)



Mission Statement

Comfor Management Services Ltd. (CMSL) and subsidiary (**Burns Lake Community Forest Ltd.**) manage and operate the Community Forest K1A License Agreement in a safe, profitable, and innovative manner that enhances the forest resource while respecting the principles of integrated use, environmental stewardship, and public consultation. The corporation's harvesting, silviculture, and forest management activities provide benefits for the Province of British Columbia, the Village of Burns Lake, First Nations partners, all residents of the Lakes Timber Supply Area, and local and regional wood processing facilities in a sustainable manner.

Values

- 1. Safety
- 2. Profitable
- 3. Innovative
- 4. Enhance the forest resource
- 5. Integrated use
- 6. Environmental stewardship
- 7. Public consultation
- 8. Benefits to the Province, Village, First Nations, and residents

Guiding principles

- 1. Safety will be the highest priority for BLCF, its employees, contractors, and consultants while conducting work for and on behalf of BLCF. In addition, the safety of the public will be paramount within the BLCF tenure area.
- 2. BLCF will pursue opportunities to realize the best return from timber harvesting, provide sufficient revenue to pay for management of the CF and provide a financial return to the Province, shareholders, stakeholders, and the community.

- 3. BLCF, in conducting its communication, planning, operational, and silviculture activities, will seek innovative approaches and solutions to these activities.
- 4. BLCF will strive to continually enhance all forest resources, including timber, wildlife, cultural recreational, aquatic, and aesthetic within the community forest area.
- 5. BLCF, while conducting its activities, will strive to consider and incorporate other forest uses within the community forest area.
- 6. BLCF will incorporate sound science-based information recommendations in its forest management activities.
- 7. The province, First Nations, local governments, stake holders and the community will be consulted regarding proposed activities within the community forest area.
- 8. Taxes, royalties, rents, disbursements, donations, and other benefits will be distributed to the province, local government, shareholders, stakeholders, and the community from the profits generated from the community forest. Goods, labour, and services will be sourced from the local area to the extent it is available and cost effective to do so,

Vision

CMSL will be the top performing community forest in British Columbia:

- In operating safely and profitably,
- In providing benefits to **the province**, our shareholders, partners, **First Nations** and residents of the Lakes Timber Supply Area,
- In providing opportunities for local employment to residents and First Nations,
- In increasing forest productivity in an **innovative** and environmentally sustainable manner,
- In supporting opportunities for integrated use,
- In ensuring the public and stakeholders are provided with opportunities for input into how the community forest is managed in an open and transparent manner.



To the residents of the Lakes District,

Each year I look forward to Comfor Management Services Ltd.'s Annual Report, which details the Burns Lake Community Forest's operations for the fiscal year. The Burns Lake Community Forest is integral to the ability of our community to thrive as we work to have greater control over the local forest industry which directly supports our residents. Through the community forest, we see the benefits of direct employment, funding support for local events and programming. Through the community forest, we are able to manage the tenure to reflect local values and priorities. The 2021/22 fiscal revenue distribution was \$1,556,073 each to three local organizations, the Village of Burns Lake, Ts'il Kaz Koh First Nation, and Wet'suwet'en First Nation. The distribution will support and improve local programming and infrastructure projects.

On behalf of the council and residents of Burns Lake and surrounding rural areas, I extend a sincere thank you to the Comfor Management Services Board of Directors for their successes and commitment to serving the community. I would specifically like to commend the board for their efforts to mitigate wildfire threats throughout the Comfor management area by continued implementation of the 2019 Burns Lake Community Forest – Landscape Fire Management Plan. Their efforts reduce our susceptibility to the threat of wildfires, protecting our homes and our health and safety.

The forest industry has many complex and constant challenges, including policy changes that affect local operations. We look to the board to navigate these changes and manage the tenure in a way that continues to provide economic benefit, protects our community and ultimately preserves our way of life. We are confident in the board's ability to meet these challenges in order to continue moving the organization forward.

Sincerely,

Dolores Funk, Mayor

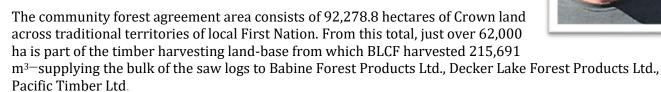


Burns Lake Community Forest Ltd.

Your Community-Owned Forest Company

General Manager's Report

On behalf of the board of directors, I am pleased to present this report regarding the activities and operations of Burns Lake Community Forest Ltd. (BLCF) from November 1, 2020 to October 31, 2021.



_		
A	Annual Allowable Cut (AAC):	194,226 m ³
F	larvested	215,691 m ³
T	Cen-Year-Cut Control	1,942,260 m ³

The AAC was reset for BLCF as of Sept 3rd, 2020, to 194,226 m³ per year. The 10-year cut is 1,942,260 m³ for the period, until 2030. This is a partition cut- broken into green harvest, dead harvest, and deciduous. The bulk being 118,100m3 green per year, 76,126m3 dead/dry per year.

BLCF generated the following approximate employment hours by hiring local contracting companies to harvest 100 per cent of BLCF's fiber, as well as a team of equipment operators for road maintenance:

Logging	51,120
Hauling	50,499
Road building	6,977 this includes road maintenance
Silviculture	15,600
Forest management	3,529

Approximately 127,455 hours of employment were generated by the community forest this fiscal year. That is equivalent to 62 Full time equivalents (FTE). We completed extensive wildfire hazard abatement works with the support of Forest Enhancement Funding in the amount of \$793,993.

2020/2021 was a very busy fiscal year for BLCF. We continue our quest and success with Forest Stewardship Council Certification and SAFE Company Certification. We continued our hazard abatement works for community protection through the implementation of our landscape fire plan.

Over 1.1 million seedlings were planted by a local contracting company, consisting of a species mix of spruce, pine, Douglas fir and western larch. This technique is used to enhance the resilience of a plantation to the risk of insects, disease, and fire resilience.

Burns Lake Community Forest continued its efforts to seek public input into the proceedings of the community through attending local events and activities.

Comfor Management Services Ltd. (Comfor) held its seventh annual Public Information Open House BBQ on July 22nd, 2021. It was a very successful event with close to 200 community members attending. The open house is held annually to meet Community Forest Agreement K1A requirements, as well as to provide an opportunity for the community to meet the directors and staff. Because open and transparent governance is a commitment of the Community Forest, an opportunity was also provided to present the operational Landscape Fire Management Plan and learn about operations, as well as the vision and mission for the future of the community forest

The lumber markets coupled with our new AAC had brought about the full implementation of our mountain pine beetle mitigation efforts, posting the strongest fiscal year in the history of the K1A license as we balanced the environmental, social, and economic pillars of our community forest.

BLCF continues efforts for engaging the community. We received 92 surveys at our open house BBQ and BLCF was pleased with the diversity of perspectives and number of responses regarding our activities. The information was valuable to the Board of Directors as they continue to work to set a strategic vision for long-term sustainability.

In 2021, Burns Lake Community Forest provided sponsorship to the Annual Business Excellence Awards showcasing our commitments to support local businesses, economic development, and diversification in the Lakes District. In 2019 BLCF was proud to receive the Resource Industry Award.











COMFOR ANNUAL OPEN HOUSE BBQ





















Burns Lake Community Forest Ltd.

Donations Policy Report 2020 /2021

The Burns Lake Community Forest Ltd.
Donations Committee approved all donations, to October 31,2021 fiscal year end that met
Donations Policy 2017-2018-01 criteria.
\$281,805.20 was donated to local education, service clubs, outdoor recreation, recreation facilities, sports teams, and events in the Lakes Timber Supply Area.

The Beacon Theatre received an additional \$72,500.00 for completion of theatre walls. Northwest District Minor Hockey Association received support for various teams in the amount of \$19,000.00. The Omenica Ski Club was issued \$6,000.00 to help fund the Bombardier Groomer. Burns Lake Mountain Biking Association received funding in the amount of \$4,500.00 for their annual trail maintenance. School District 91 was granted \$7,000.00 for the WOW Bus Southside services. Lakes District Fall Fair Association received \$35,000.00 for structural improvements at Eagle Creek Fairgrounds. Lakes Outdoor Recreation Society was issued \$9,000.00 for site maintenance. Lakes District Family Enhancement Society received \$50,000.00 for their Core Food Security Program.



















Funding was also provided for NESST (Regional District of Bulkley Nechako in the amount of \$2,500.00. Burns Lake Minor Hockey received \$9,500.00 in support of hockey camp and 2021/2022 Hockey Season Sponsorship. Burns Lake Community Garden Society was granted \$2,200.00 for the addition of raised beds in the greenhouse. \$5,000.00 was donated to the Lakes District Museum Society for book publishing (Centennial Project). Burns Lake Special Olympics received \$5,000.00 in support of Equipment, Rentals and Travel. BLCF sponsored Community Safety Net for 100 kids – Fire Safety in the amount of \$5,000.00. Canadian Cancer Care Team received \$2,500.00 for their 10th annual Chip Run. Tye Clovis and Kyle Nealis received scholarships in the amount of \$1,000.00 each. Lake Babine Nation was granted \$4,547.81 to support apparel for Team Gooze Community Patrol. The Postmen Outpost received \$5,000.00 to support evacuees, displaced animals, and fire fighters. Lakes Animal Friendship Society was issued \$1,500.00 in support of Kindness Kits for Elementary Classrooms. François Lake Hall Committee received \$9,427.39 in support of the Francois Lake Community Rink. Lakes District Senior Secondary School was issued \$10,000.00 in support of the Athletic Teams Sponsorship. Lakes District Senior Secondary School also received \$10,000.00 in support of the Art Department - T-Shirt Press & Cutter. Burns Lake Infant Development Program received \$4,050.00 for Infant Educational Paraphernalia and for Book Bags.

The role of our community members driving and enhancing our local non-for-profit groups cannot be understated and BLCF is very proud of the opportunity to provide the financial support.





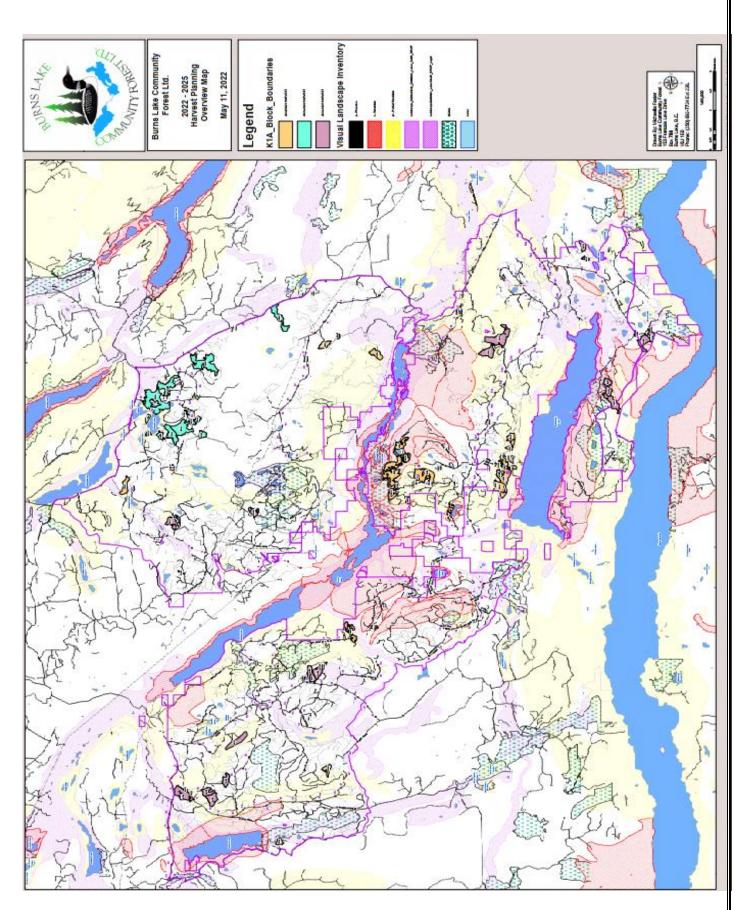




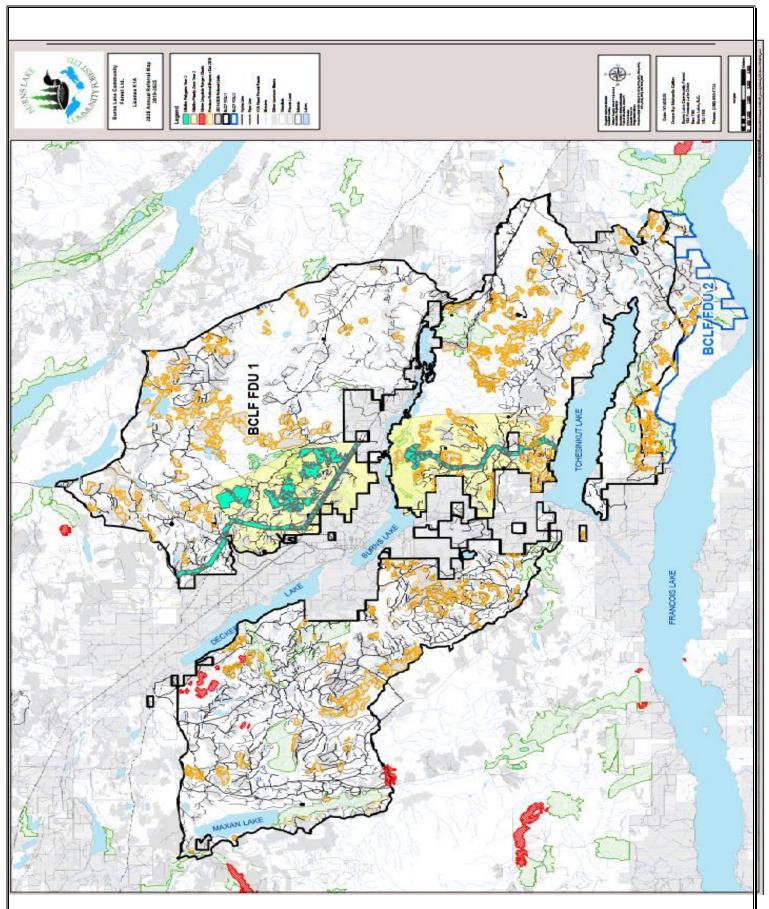


DONATIONS Nov 1, 2020 to Oct 31, 2021

Date:	Donated to:	Reason/Link:	17 - 17	Amount:		323,000.00
Nov 16/20	Northwest District MHA	Ice Time, Rental Space, Team Jackets, Practice Jerseys, Socks	\$	3,000.00	S	320,000.00
Nov 18/20	Omenica Ski Club	Bombardier Groomer Emergency Repairs	S	6,000.00	5	314,000.00
Feb 3/21	Regional District Bulkey Nechako	NESST Conference Sponsorship (Gold)	S	2,500.00	S	311,500.00
Feb 9/21	Burns Lake Mountain Biking Assoc.	Annual Trail Maintenance	S	4,500.00	S	307,000.00
Feb 24/21	School District 91	Words on Wheels (W.O.W.) Bus (Southside Services)	S	7,000.00	S	300,000.00
Mar 8/21	BL Minor Hockey Association	Hockey Camp	S	500.00	S	299,500.00
Mar 16/21	Lakes District Fall Fair Association	Structual Improvements Eagle Creek Fairgrounds	S	35,000.00	S	264,500.00
Apr 14/21	Burns Lake Garden Society	Addition of Raised Beds	S	2,200.00	S	262,300.00
Apr 30/21	Lakes District Museum Society	Centennial Project - Book Publishing	\$	5,000.00	5	257,300.00
Apr 30/21	Burns Lake Special Olympics	Equipement, Rentals, Travel	S	5,000.00	5	252,300.00
May 31/21	Community Safety Net	Sponsoring 100 Kids - Fire Safety	S	1,500.00	S	250,800.00
May 31/21	LORS	Site Maintenance	S	9,000.00	5	241,800.00
June 4/21	Canadian Cancer Care Team	10th Annual Chip Run	S	2,500.00	S	239,300.00
June 15/21	LD Family Enhancement Society	Core Food Security Programming	S	50,000.00	S	189,300.00
June 15/21	School District 91 - Scholarship	Tye Clovis	S	1,000.00	S	188,300.00
June 15/21	School District 91 - Scholarship	Kyle Nealis	S	1,000.00	5	187,300.00
July 29/21	LBN Team Gooze Community Patrol	Apparel	S	4,547.81	5	182,752.19
Aug 3/21	The Postmen Outpost	Supplies for Evacuees, Displaced Animals & Fire Fighters	S	5,000.00	5	177,752.19
Aug 3/21	The Chamber of Commerce	2021 Business Excetlence Awards	S	3,000.00	S	174,752.19
	Willow Grove Golf & Country Club	Divas Golf (Shannon Haizimsque - Wet'suwet'en)	S		S	173,672.19
	Northwest District MHA	U13 Female Development Program	S	5,000.00	S	168,672.19
Sept 14/21	Lakes Animal Friendship Society	Kindness Kits for Elementary Classrooms	\$	1,500.00	S	167,172.19
Sept 14/21	Francois Lake Hall Committee	Francois Lake Community Rink	S	9,427.39	S	157,744.80
Sep 22/21	Lakes District Senior Secondary Schoo	Athletic Teams Sponsorship	S	10,000.00	S	147,744.80
Sep 28/21	Burns Lake Minor Hockey Association	2021/22 Hockey Season Sponsorship	S	9,000.00	S	138,744.80
_	Northwest District MHA	U18 Team Sponsorship, Warm up Shirts, Helmet Sponsor Stickers	S	6,000.00		132,744.80
Oct 19/21	Northwest District MHA	A-Selects & Female A Programs Ice Time Costs	S	•		127,744.80
Oct 28/21	Beacon Theatre	Completion of 2 visisble walls	S		S	55,244.80
TOTAL CONTRACTOR OF THE PARTY OF	School District 91 - Art Department	T-Shirt Press, Vinyl Cutter and Related Materials	S	10,000.00	S	45,244.80
	BL Infant Development Programme	Infant Educational Paraphernalia & Book Bags	S	4,050.00	S	41,194.80
22120122				1,000.00	-	,
					-	
		9	S	281,805.20		
		*	4	202,000120		
01-Oet-20	* Commitment to Lakes District Airport So	\$30,000.00 for Refueling Station - to be paid out when other funding in place				
01-Oct-20	Estimated to Enter Elemental Confest of	220,000,000 for requesting station - core para on their other failuring in pare			_	
		9				



 $\it K1A\ boundary\ area\ pictured\ above\ with\ 3\ years\ operational\ planning\ harvest\ scheduled$



K1A boundary area pictured above with previous referral and 5-yr development planning

Long Term Community Forest Agreement K1A clauses 2.02 and 2.03 state that the Burns Lake Band and Wet'suwet'en First Nations will receive 18 per cent of the after-tax net profit from the audited financial statements. Payments of \$1,162,716.84 each were distributed as per the license agreement this reporting period. Vision 2 in the Mission & Vision Statement is to be the top performing community forest in B.C. in providing benefits to the Shareholder, partners, and residents of the Lakes Timber Supply area. The linking corporate objective states that 50 per cent of net profits above a net profit margin of 5 per cent be distributed; therefore, stakeholder donations were made in the amount of \$393,356.92 each to the Burns Lake Band and Wet'suwet'en First Nations to provide support for community and First Nation capacity building and economic development. In total, the distribution amount of \$4,668,221.29 was equally distribution to BLCF's sole Shareholder, the Village of Burns Lake, WFN and BLB. This is equivalent to a 24% profit distribution for each partner. Excluded from the corporate and license distributions. A further \$281,805.20 was donated to local education, service clubs, outdoor recreation, recreation facilities, sporting teams, and events in the Lakes Timber Supply Area.



Provincial Community Forest Agreement Program Objectives and Strategies

The Community Forest Agreement illustrates specific program objectives. The following illustrates how Burns Lake Community Forest Ltd. (BLCF) will adhere to these provincial community forest agreement objectives:

1. Objective: Provide long-term opportunities for achieving a range of community objectives, values, and priorities.

BLCF will operate in a manner that encourages forest and forest resource sustainability and that enables forestry and tourism to prosper and attract new investment. BLCF will conduct operations in a manner that provides sufficient habitat of the quality required to support healthy fish and wildlife populations.

2. Objective: Diversify the use of and benefits derived from the community forest agreement area.

BLCF will promote diverse economic opportunities through profit sharing. Community-based initiatives will be supported with the profit from timber harvesting and utilization of other land- based harvesting.

3. Objective: Provide social and economic benefits to British Columbia.

BLCF will utilize the full allocated AAC, maintain a sustainable timber supply and manage the Community Forest area in a manner that promotes long-term forest health.

4. Objective: Undertake community forestry consistent with sound principles of environmental stewardship that reflect a broad spectrum of values.

BLCF will practice environmental stewardship by identifying and using the most current best management practices with which to operate the community forest. BLCF will seek opportunities to advance knowledge through experience and education and will seek out alternative or innovative approaches to forest management.

5. Objective: Promote community involvement and participation.

BLCF will operate in a transparent manner to strengthen relationships with government, local area residents, and First Nations. BLCF will encourage community awareness and participation in community forest activities and opportunities.

6. Objective: Promote communication and strengthen the relationship between Aboriginal and non-Aboriginal communities and persons.

BLCF has committed to a business environment that is transparent and open to the participating communities' collaboration and input. BLCF will implement management practices that conserve and protect cultural values. BLCF will strive to reach decisions on important matters on the basis of consensus.

7. Objective: Foster innovation.

BLCF will seek opportunities to advance knowledge through experience and education. BLCF supports community efforts to develop comprehensive training, and education programs that would contribute to innovative forest management.

8. Objective: advocate forest worker safety

BLCF advocates for worker safety by using contractors with demonstrated and documented safe work practices and will include SAFE certified contractors.

Burns Lake Community Forest Ltd. is committed to meet the provincial Community Forest Program Objectives for the use of and the benefits of the stakeholders within the CFA area.

GUIDING PRINCIPLES

BLCF will be guided by the following principles to ensure the Community Forest will meet the stated objectives:

- BLCF commits to manage the forest on the basis of integrated resource management following the objectives of the Lakes North and Lakes South Sustainable Resource Management Plans ("SRMP"). This philosophy is expected to improve the quality of life for the people of the community. We will continue to strive toward compatible management of our timber and non-timber resources.
- The community forest commits to a business environment that is transparent and open to the participating communities' collaboration and input.
- BLCF commits to higher levels of cooperation and communication with local private landowners and First Nations. This level of communication is anticipated to optimize the identification of educational opportunities, forest health concerns, and overall management.



SOCIAL, ECONOMIC, AND BROAD RESOURCE MANAGEMENT GOALS

BLCF will follow an integrated resource management approach with an emphasis on creating employment opportunities involving a variety of forest resources. Management strategies will adhere to the following social, economic, and broad resource management goals to benefit residents of the community of Burns Lake and the province:

Social

Encourage community stability by promoting diverse economic opportunities. Provide mechanisms for building community awareness and participation in community forest activities and opportunities that bring the various communities together. Encourage education opportunities in the forest industry with local colleges.

Economic

Fully utilize the harvesting opportunities granted under the CFA in a manner that is sustainable. Provide and promote opportunities for a range of forest and non-timber forest products.

Broad Resource Management

Manage the Burns Lake Community Forest in a manner that is guided by the Lakes North and South SRMPs to promote long-term forest health, protection of forest diversity, provide sufficient habitat required to support healthy fish and wildlife populations, and protect water quality.

BLCF strategy sets the foundation for meeting the following provincial community forest agreement program objectives.







BURNS LAKE COMMUNITY FOREST LTD.

Reporting Period: November 1, 2020, to October 31, 2021

C: Completed ON: Ongoing IP: In Progress

SAFETY: Safety will be the highest priority for BLCF, its employees, contractors, and consultants while conducting work for and on behalf of BLCF. In addition, the safety of the public will be paramount within the BLCF tenure area.

the safety of the public with be paramount within the BBC tentre area.							
Corporate Objective Statement	British Columbia Community Forest Association Indicator	Province of B.C. Goals of the Community Forest Program	Management Plan 4 Commitments Appendix 9	Status			
		, ,	Maintain a safety program for company employees.	ON			
			Ensure all active roads are signed and road channels clearly marked.	ON			
Zero loss time for employees	#14 Forest Worker Safety	Advocate forest worker	Ensure all "active hauling" signs are kept current.	ON			
and contractors.		safety	Encourage all contractors and consultants working on behalf of the BLCF to be SAFE Certified.	ON			
			Implement the Burns Lake Community Forest Landscape Fire Management Plan	IP			
			Support FireSmart Program for First Nations and Land owners adjacent to CF	IP			
			Incorporate an "active hauling" warning on the BLCF website.	ON			
			Status: All safety commitments are being met and are ongoing.				

BLCF ensures all activities on the community forest are undertaken in a safe manner. All safety plans are updated and reviewed annually, as well as regular safety meetings conducted. Zero time was lost due to accidents for employees and contractors this reporting period. BLCF is Safe Certified.

<u>PROFITABLE:</u> BLCF will pursue opportunities to realize the best return from timber harvesting, provide sufficient revenue to pay for management of the CF, and provide a financial return to the Province, shareholders, stakeholders, and the community.

and provide a n	manerar return to the r rothice	, sharehuluers, stakehuluers, ai	id the community.	
Corporate Objective	British Columbia Community	Province of B.C. Goals of	Management Plan 4 Commitments	Status
Statement	Forest Association Indicator	the Community Forest Program	Appendix 9	Status
			Complete an updated 5 yr Operational plan	IP
Net profit margin of 5%.	#2 Total Economic Activity		Develop the harvesting and marketing strategy for the era when harvesting	по 1
		Provide economic and social	priorities will shift away from salvage	"
		benefits to B.C.	Explore new market opportunities for saw logs, bioenergy fibre, and pulp logs.	IP
Return on equity of 20%.	#5: Cut Control		Capitalize on prvincial funding programs to support innovation, forest enhancement	ID ID
			and strategic management objectives	
			Status: All commitments are underway.	

BLCF manages the community forest in a manner to produce a continuous flow of logs and revises the harvesting strategies, as necessary, due to the changing operating conditions. BLCF, this reporting period paid \$197,396 in stumpage revenue to the government.

INNOVATIVE: BLCF, in conducting its communication, planning, operational, and silviculture activities, will seek innovative approaches and solutions to these activities.

Corporate Objective	British Columbia Community	Province of B.C. Goals of	Management Plan 4 Commitments	
Statement		the Community Forest Program	5	Status
			Use wildlife habitat modeling to revsie management options	IP
Incorporate FN stewardship and non-timber objectives into the			Identify areas with the highest biodiversoty values or potential for protection to focuse habitat protection and recovery programs	IP
forest management program	#6: Distribution of Log Sales		Identify options to enhance resource values by the community	IP
	_		Identify areas with the highest biodiversity value or potential to focus protection and recovery programs.	IP
			Implement the Landscape Fire Management Plan	IP
Increase enhanced silviculture		Foster innovation.	Explore utilization of deciduous to meet timber and non-timber resource values.	IP
treatments a minimum of 200 hectares per year within 5 years.			Use improved data such as LiDAR for operational planning and to improve inventory information.	С
			Develop silviculture regimes to include understory-protection harvesting, climate	ON
	#16: Management of		change, forest-health factors, and non-timber values.	ON
Harvest a minimum of 100			Update resource inventories.	IP
hectares of non-timber harvesting			Achieve and maintain Forest Certification.	ON
landbase in 5 years.	#17 Forest Stewardship		Undertake treatments on free growing stands that increase forest growth, reduce lossess to pests and diseases, and or/imporve timber quality in the future	IP
			Modify silviculture regimes to address forest management changes in the community	IP
			Encourage diversity of tree species and age classes across the landscape.	С
			Status: All commitments are underway.	

BLCF continues utilization of LiDAR data set. BLCF completed year 3 of its landscape area base assessment of stream. We completed just over 700 ha of young forest assessments. We have completed habitat assessments for Grizzly Bear, and in progress with fisher/marten habitat assessments.

ENHANCE THE FOREST RESOURCE: BLCF will strive to continually enhance all forest resources, including timber, wildlife, cultural, recreational, aquatic, and aesthetic within the community forest area.

Corporate Objective	British Columbia Community	Province of B.C. Goals of	Management Plan 4 Commitments	
	·		-	Status
Statement	Forest Association Indicator	the Community Forest Program	Appendix 9	
			Undertake treatments on free-growing stands that increase forest health, reduce	IP
			losses to pests and diseases, and/or improve timber quality in the future.	
Improve forest productivity on			Maintain a silviculture program that complies with forest legislation and	IP I
the community forest by 10% i	n #5: Cut Control	Diversify the use of and benefits	ensures prompt and appropriate restocking of productive forestland.	
ten years.		derived from the of area.	Identify options to enhance resources valued by the community.	С
			Propose silviculture regimes to include understory protection harvesting	IP I
			and implement a partial cutting program.	"
			Identify areas for ecosystem restoration to enhance the timber resource	IP
		Provide long-term opportunities	Propose a silviculture regime to address non-timber values.	С
Salvage all remaining and	#7: Investments in	for achieving a range of	Take advantage of external funding for enhanced silviculture programs such as	С
available MPB stands within	Intensive Silviculture	community objectives, values,	fertilization, improved resource inventories, or ecosystem restoration.	
five years.		and priorities.	Maintain a salvage program to remove and reforest as much of the MPB-impacted	l IP
			forest as possible.	"
			Undertake visual landscape planning	IP
			Status: All commitments are underway.	

BLCF planted over 1,100,000 seedling comprised of a mixture of 40/30/15/15 Spruce, Pine, Fir, Larch in the spring of 2021. Free Growing Surveys and stand monitoring are ongoing. We continue our efforts in dead pine beetle salvage harvesting to bring these areas back to productive young forests, and monitor and examine our plantations for enhance value assessments.

INTERGRATED USE: BLCF, while conducting its activities, will strive to consider and incorporate other forest uses within the community forest area.

Corporate Objective Statement	British Columbia Community	Province of B.C. Goals of the Community Forest Program	Management Plan 4 Commitments Appendix 9	Status
эгитешепт	rorest Association Indicator	the Community Forest Program		0.100
			Have a strong commitment to managing the land for all resource values.	CYON
			Consult with forest users during operational planning and consider their needs.	
			These users include guider outfitters, trappers, range tenure holders, mining	ON
Respond to comments received on	#9: Community Accountability		tenure holders, oil & gas companies, and outdoor recreational use.	
plans within seven days.			Continue to support local organizations in maintaining and improving	ON
·			recreation sites, trails, and access.	ON
			Explore developing a new web-based tool to improve the maps and resource	011
	#10: Public Engagement	and participation.	information provided to the recreational users and the public by BLCF.	ON
			Explore alternative visual landscape planning approaches and update the visual	0.100
			landscape database.	CYON
Minimum of two public			Provide maps and engage with active trappers and guide outfitters, on the	ON
information meetings per year.	#12: Investments in Recreation		planned annual activities prior to September 1st of each year.	ON
			Work with First Nations to incorporate First nations' management objectives	CLON
			for tradtional use into forest managemet planning	CYON
			Status: All commitments are underway.	

BLCF continues to support the Lakes Outdoor Recreation Society by funding recreation site maintenance, as well as upgrades to sites within the community forest. BLCF also supports the Burns Lake Mountain Biking Association, Snombolie Club, Omineca Ski Club, Burns Lake Fire Training Society, Burns Lake Paintball Society, among many others in the community.

ENVIRONMENTAL STEWARDSHIP: BLCF will incorporate sound science-based information recommendations in its forest management activities.

Corporate Objective Statement	British Columbia Community	Province of B.C. Goals of the Community Forest Program	Management Plan 4 Commitments Appendix 9	Status
Statement	Totest Association indicator		Given the impact of forest health factors, use forest management and harvest planning strategies that will sustain the long term productivity of the working forest while minimizing impact on non-timber resources including fish, wildlife, recreation, biological diversity, wilderness and water.	ON
			Encourage diversity of tree species and age classes across the landscape.	ON
	#17: Forest Stewardship		Address the new Northern Goshawk management Strategy	IP
			Explore ecosystem restoration in areas impacted by the MPB.	ON
			Complete wildlife habitat modeling for important species and modeling of rare and sensitive ecosystems for use in forest management.	IP
Forest and Environmental legislation.			Classify area best able to meet biodiversity objectives using ecological mapping, wildlife habitat modeling, and updated forest inventories	IP
	Environmental Standards.		Explore funding sources and implementation of ecosystem restoration in areas impacted by the mountain pine beetle.	ON
			Improve the use of PEM in forest management planning.	ON/C
			Use an access management plan to define roads for deactivation and restoration	IP

All commitments are currently complete and ongoing or underway.

<u>PUBLIC CONSULTATION:</u> The province, First Nations, local governments, stakeholders, and the community will be consulted regarding proposed activities within the community forest area.

WI	thin the community forest area			
Corporate Objective	British Columbia Community	Province of B.C. Goals of	Management Plan 4 Commitments	Status
Statement	Forest Association Indicator	the Community Forest Program	Appendix 9	Status
			Maintain community representation on the BLCF Board of Directors.	IP
			Maintain First Nations representation on the BLCF Board of Directors.	IP
			Continually improve the BLCF website to incorporate more information and	CYON
	#9: Community Accountability	Promote community involvement	make it easier for the public and stakeholders to use.	Ciola
		and participation.	Conduct at least one formal public meeting each year to inform the general	ON
Respond to comments received			public of the activities of the community forest.	014
on plans within seven days.			Continue to improve and provide consultation opportunities to the public on	ON
			the management and operations of the BLCF.	014
	#10: Public Engagement	Promote communication and	Provide an annual report on the BLCF performance to shareholders,	ON
		strengthen relationships between	stakeholders, First Nations, and the general public.	014
Minimum of two information			Hold an Annual General Meeting as required by the articles of incorporation.	ON
meetings per year.		Aboriginal and non-Aboriginal	Maintain a weekly column in the local newspaper, and an "open-door" policy.	С
			Provide presentation material at local community events that detaile community forest	ON
			management and operational planning.	ON
			Status: All commitments are complete I ongoing.	

The six-member Board of Directors currently has three members of the community at large and one member of each the Burns Lake Band, Office of the Wet'suwet'en Hereditary Chiefs, and Wet'suwet'en First Nations. BLCF has a website and Facebook page, weekly Community Forest Corner newspaper ad. BLCF also hosts an Annual Public Information Open House to provide operational updates to the community. BENEFITS TO THE PROVINCE, VILLAGE, FIRST NATIONS, AND RESIDENTS: Taxes, royalties, rents, disbursements, donations, and other benefits will be distributed to the province, local government, shareholders, stakeholders, and the community from the profits generated from the community forest. Goods, labour, and services will be sourced from the local area to the extent it is available and cost effective to do so.

Corporate Objective Statement	British Columbia Community Forest Association Indicator	Province of B.C. Goals of the Community Forest Program	Management Plan 4 Commitments Appendix 9	Status
10% of gross profit donated to			Continue profit sharing to participating First nations as per the Community Forest Agreement.	ON
community groups.	#1Number of Jobs	Promote communication and strengthen relationships	Distribute a portion of the cf profits to the Village to support Community priorities went the financial performance warrants it.	ON
		between Aboriginal and non-	Support jobs for local residents and First Nations.	ON
50% of net profit above net profit margin distributed to shareholder	#3 Community Contributions	Aboriginal communities and persons.	Support local mills whenever feasible by maintaining an inventory of logs "for sale" for local mills.	ON
and First Nations partners.		·	Protect and respect the confidentiality of First Nations' cultural resources.	ON
			Continue donations for local community organizations and functions.	ON
			Favor local suppliers, customers, consultants and contractors.	ON
80% of contracts offered to First Nations	#4 Funds leveraged by community forest contributions.	Promote community involvement and participation.	Continue to pay stumpage, royalties, rents, and taxes as required under the statutes of the Province of British Columbia.	ON
	·		Support the Provincial Government's agreement with Hampton Affiliates by offering timber to the local mill.	ON
80% of contracts offered to local contractors.	#11: Investments in education.		Provide financial or in-kind support to local organizations and First Nations in support of developing the FireSmart program.	ON
		Diversify the use of and benefits derived from the of area.	Support First Nations and Community involvement in the governance and supervision of the BLCF through membership on the Board of Directors.	ON
80% of cost of goods sold sourced locally.	#15 First Nations Involvement		Continue to provide opportunities for public recreational use at the current level and to explore opportunities for increase and enhancement in the future.	ON
			Status: All commitments are complete I ongoing.	

90% of Contracts offered and tendered were local and \$281,805.20 was donated to local service clubs, sports teams, and events.

100% of BLCF's fibre was harvested by local contractors and 85% of goods and services were purchased locally. BLCF also provided \$197,396 in stumpage revenue to the government, and complete a \$4.5 million dollar profit dsitrubtion to partners and shareholder

The following documentation and records can be requested:

- Communication & Engagement Records
- Disputes & Concerns
- Training Opportunities (BLCF Fire Crew Training & Establishment 2020)
- Incident Report & Corrective Action Log (Safety)
- Select List of Local Contractors & Awarded Contracts
- Safety & Environmental Handbook Updates
- Regular Monthly Summary Communication
- Waste & Residue Records
- Harvest Billing Cut & Sales Records
- Post-Harvest Drone Photography
- Staff Training Log
- Silviculture Survey Result
- Prescribed Fire Burn Plans
- Deactivation & Rehabilitation Records Harvest/Site Plan
- BLCF Monitoring Plan 2021



Prescribed Burn May 2021

















